

Section A: Official Development Assistance (ODA) and GCRF strategy

The strategy

1. Summarise the key aspects of your three year **strategy for development related and GCRF research activity**, including:
 - a. Your institution's strategy and priority objectives for all development related research activity funded through all sources for three years from 2018-19.
 - b. A summary of the key aspects of your three year strategic plan for QR GCRF, in light of the criteria and objectives for the GCRF outlined in the guidance.
 - c. How activity funded through QR GCRF fits into your broader strategy and priorities for all development related research activity.
 - d. How activity funded through QR GCRF relates to the UK strategy for the GCRF.¹
 - e. How your development-related and GCRF strategies relate to your wider institutional strategy for using QR.
 - f. Likely key barriers and enablers to implementing your strategy.
 - g. The key activities by which you will realise your objectives, such as capacity and capability building; mono-disciplinary, interdisciplinary and collaborative research; generating impact from research; meeting the full economic cost of GCRF activity funded through other sources; rapid response to emergencies with an urgent research need; and pump priming.
 - h. The main developing countries, included in the Development Assistance Committee (DAC) list, which you intend to collaborate with.

a. Your institution's strategy and priority objectives for all development related research activity funded through all sources for three years from 2018-19.

An interdisciplinary ethos and ability to develop new disciplines that transcend traditional knowledge boundaries and respond to the grand challenges facing the world are amongst UEA's founding tenets in 1963. They are central to our research projects and the impact of our work across our history. Our institution has led the way in shaping disciplines such as environmental sciences, international development studies, and creative writing, and the interdisciplinary connections between them, which provides a strong foundation to deliver on GCRF objectives. The UEA Plan 2016-20 sets out the

¹ UK Strategy for the Global Challenges Research Fund,
<http://www.rcuk.ac.uk/funding/gcrf/challenges/>

strategy and actions to deliver the UEA Vision for 2030. Of the five pillars of the UEA plan, three resonate directly with the development-related research:

Under the objective of “**Advancing our academic mission**”, we support our students and academics to work with industry bodies, skills agencies, policymakers and employers, to meet the skill needs of the future, and to increase the impact of our research. Our focus on research excellence includes an interdisciplinary approach across teaching and research, and the development of collaborations across the University and other members of the Norwich Research Park.

The objective of “**Extending our reach in national and international markets**”, focuses our ambition to build effective global networks with international partners, including the adoption of innovative approaches for collaboration, making the most of opportunities offered by the digital age.

Under the objective of “**Addressing our global challenges**”, we develop and internationally promote our research strengths, with a focus on those that address major global challenges with world-class impact. This involves maintaining a strategic approach to global challenges, including an institutional awareness of them, and how best to prepare for them. Our approach emphasises their role as exemplars for research integrity, upholding and improving our assurance and ethical approval processes and training.

UEA organises its research into six overarching themes of:

- culture, creativity and belief;
- healthy living and ageing;
- rethinking society;
- securing energy, food and water;
- understanding human and natural environments; and
- understanding the fundamentals.

These themes are consistent with both the development issues identified in the UK Strategy for GCRF and many of the 17 UN Sustainable Development Goals. The UEA strategy for a three-year QR GCRF allocation demonstrates these linkages and sets out how we plan to grow and develop our excellence in ODA research.

This strategy also supports our interdisciplinary approach to research, proactively developed through our four Faculty governance structure and oversight provided via a central University Research Executive. The balance of disciplinary expertise and interdisciplinary collaboration has led to a range of funded projects across the University’s research themes, and is evident in many of our current live GCRF projects.

b. A summary of the key aspects of your three year strategic plan for QR GCRF, in light of the criteria and objectives for the GCRF outlined in the guidance.

Across all our four Faculties (Arts & Humanities; Medicine & Health Sciences; Science; and Social Sciences), the UEA academic community has strongly engaged with the GCRF from its inception. As described in further detail in section 1h, UEA academics have developed research proposals for funding under the GCRF and Newton Fund with partners in over 55 countries on the OECD DAC list. The 2018-21 GCRF QR allocation will allow UEA to increase the impact of this high level of engagement, and of previously funded ODA research projects. The key aspects of our approach will consist of:

- **Consolidating our international networks to support the development of ODA research with our international partners in the developing world.** This will include the creation of the Vice-Chancellor Global Challenges Fellowships, enabling researchers from partners in developing countries to carry out research at UEA, increasing our mutual awareness and ability to deliver challenge-led research.

- **Contributing to the full economic costing of ODA research activities,** enabling our Faculties and Schools to re-allocate resources towards the development of strategically relevant and larger-scale ODA initiatives.

- **A strategic, centralised fund to support pump-priming research activities.** These initiatives will set the foundations for larger projects, will enable our academics to work across Faculties and Schools, and will support the rapid response to developing challenges best addressed by research.

- **Providing high-quality professional and administrative support** to ensure that research projects are compliant with ODA funding requirements, which includes support for project management, network building, monitoring, training, and evaluation.

c. How activity funded through QR GCRF fits into your broader strategy and priorities for all development related research activity.

The GCRF, and particularly the GCRF Collective Fund, offers the potential to support large-scale research projects, but requires institutions to respond under short timeframes with a central perspective, and activated international networks. UEA has the research capacity, excellence, networks, and interdisciplinarity required to respond to these large-scale challenges. As such, a key aspect of our future research strategy is to deliver major ODA projects, and the GCRF QR funding forms a key pillar in our approach.

The GCRF QR funding will support promising initiatives, extend the impact of previously funded research, and deliver high quality and compliant-to-scheme-requirements research projects. Furthermore, the 2018-21 allocation will provide an established framework for our researchers to engage with ODA research and to plan research

activities. This will set a stronger foundation for UEA applications towards other ODA funding opportunities, including the GCRF, but also other opportunities, including via the Newton Fund and Ross Fund, for instance.

d. How activity funded through QR GCRF relates to the UK strategy for the GCRF.

The UEA strategy for the GCRF QR allocation will be fully aligned with the UK strategy for the GCRF, which was created “to ensure UK science takes the lead in addressing the problems faced by developing countries, whilst developing our ability to deliver cutting-edge research”. As a highly competitive research funding mechanism, the GCRF has demonstrated the significant level of interest of the UK research community to develop research projects meeting the dual objectives of research excellence with impact in the developing world. With ODA compliance as an essential requirement for any activity funded by the UEA GCRF QR allocation, the evaluation of projects will consider both the excellence of research activities, and the expected impact on challenges faced by developing countries.

e. How your development-related and GCRF strategies relate to your wider institutional strategy for using QR.

The UEA strategy for QR allocation (non-GCRF) aligns directly with research excellence metrics under REF2014. UEA distributes the mainstream Quality Related (QR) income received from HEFCE to financial units (Faculties and Schools) based on a model incorporating a quality-weighted volume measure (FTE weighted by REF score). This funding goes into School baseline financial models and spend is determined by each unit.

Based on the enhanced requirements for interdisciplinarity and monitoring for ODA funding, the UEA Research Executive Committee has chosen to adopt a centralised approach to manage the GCRF QR allocation. Whereas the non-GCRF QR allocation supports research excellence towards specific REF Units of Assessment, the GCRF QR allocation offers a complementary opportunity to support projects crossing disciplinary boundaries, a key objective of the UEA Plan.

f. Likely key barriers and enablers to implementing your strategy

The support of an international funding manager and an administrator role will leverage the full institutional potential to deliver ODA research, and will play an essential role for the monitoring and evaluation of ODA compliance, and spending during the appropriate funding periods.

A newly created post of Academic Director for Innovation will be engaged in the academic oversight of the GCRF QR funds, advising the Pro Vice Chancellor (Research and Innovation) and chairing a steering group for that purpose.

Research excellence and the potential for impact will be key criteria of projects funded under the 2018-21 strategy. However, the future of GCRF funding is currently uncertain. Increased clarity on priorities for the ODA research portfolio on the 2021 horizon, and beyond, would allow institutions to support projects that are most likely to receive further large-scale support in the future.

g. The key activities by which you will realise your objectives

The UEA strategy encompasses the full range of activities eligible under the GCRF QR allocation. By consulting with our academic community who are engaged with the GCRF, we have found that this flexible approach maximises the impact of previous work, and responds to the changing landscape of research collaborations in the developing world.

Capacity and capability building will form a core component of our GCRF QR strategy. With reference to subsections outlined in Annex B, we envisage the following activities:

i. Establishing or enhancing equitable and sustainable partnerships with researchers and other organisations in developing countries.

As described in more detail in the next section, UEA academics have submitted joint proposals with partners in over 55 countries on the DAC list, across the full range of income levels. Researchers will be invited to submit proposals for network building activities, to ensure the full consideration of research needs of project partners and the capacity of institutions to deliver common research projects.

ii. Growing people-based capacity and capability to undertake ODA eligible research across all career stages in the UK and developing countries.

Every year the GCRF QR allocation will support a number of Vice-Chancellor Global Challenges Fellowships, supporting the costs for research partners based in countries of the DAC list to carry out research at UEA, and for UEA researchers to travel for extended visits to DAC countries. Exchange visits of this nature will also be actively encouraged. This will provide the opportunity for visiting researchers to engage with a broader network and to access complementary resources available at UEA, and our researchers will greatly benefit from learning from the research environment and research needs of our partners to deliver projects relevant to the development context. The framework for administering this aspect of the UEA GCRF QR funded activities will mirror those used for fellowships from alternative funding schemes, such as, for example, the Rutherford fellowships and British Council Researcher Links scheme.

iii. Investing in people capacity to support the delivery of ODA-eligible research, outcomes and impacts in the UK and developing countries.

As international projects, GCRF initiatives require increased levels of support for project management and financial administration, in addition to their greater requirements for monitoring and evaluation of ODA compliance. The QR allocation will fund two posts providing the necessary expertise to carry out these tasks, and to work with project

partners in countries on the DAC list to build their administrative capacity to fulfil GCRF requirements. Further training will also be offered to our existing project and financial teams to ensure the high quality of management of ODA research projects at the post-award stage.

iv. Increasing the engagement of the UK research community with international development challenges.

Following the launch of the first GCRF calls in the summer of 2016, UEA held a series of six thematic and interdisciplinary events chaired by the Pro-Vice Chancellor for Research and Innovation. These sessions allowed the research community to discuss research strengths and current projects relevant to the ODA agenda, and brought together both researchers with established expertise in developing countries and others with an interest in translating their research to a developing context.

Similar events will take place during the 2018-21 funding period aligned with the six GCRF challenge portfolios:

- Global Health
- Food Systems
- Security Protracted Conflict, Refugee Crises and Forced Displacement
- Education
- Resilience to Environmental Shocks and Change
- Cities and Sustainable Infrastructure

These sessions will offer the opportunity to learn from researchers involved in ODA research projects in the themes above, and specific subjects related to ODA research practice including ethics in a developing country context and programme evaluation, for instance.

Interdisciplinary and collaborative research will be supported by the opportunity to apply for funded sandpit-type events. Three previously funded events in 2017 resulted in applications to GCRF call for “Interdisciplinary Research Hubs to Address Intractable Challenges Faced by Developing Countries”, and created research links encompassing all of our four Faculties.

We will **contribute towards the full costs of research in our Schools and departments involved in GCRF and ODA projects**. Since bid development is not an eligible expense under ODA guidelines, but is an essential activity to secure GCRF funding, supporting research costs will enable our Faculties and Schools to allocate resources towards the development of strategically relevant and larger-scale ODA initiatives.

We expect to issue two calls annually to offer the opportunity for researchers to bid towards a strategic, centralised GCRF QR Fund in a given funding year. Eligible proposals will include ODA activities for network building, but also for **pump-priming**

activities setting the foundation for large-scale collaborations. In exceptional circumstances, the ODA Steering Group will develop a mechanism to recommend funding for expenses supporting a **rapid response to situations with an urgent research need** outside of the two calls for proposals every year.

h. The main developing countries, included in the Development Assistance Committee (DAC) list, which you intend to collaborate with

The UK Strategy for the Global Challenges Research Fund articulates that no priority will be given to individual countries of the OECD DAC list, but support will be provided to undertake challenge-led research where it can add greatest value and/or has the greatest potential for impact. This approach enables UEA to leverage its global international network, developed over 50 years of research activity of wider benefit to society. At present UEA has 41 formal partnerships with universities in ODA DAC listed countries (from a total of approximately 200 partnerships), for a range of activities including research, teaching, and exchange. These countries include: Argentina, Brazil, Chile, People's Republic of China, India, Iraq, Kosovo, Malawi, Malaysia, Mexico, Uruguay, and Viet Nam. In addition to the research partnerships detailed, it is possible that some may be further developed to include research collaborations where they do not already exist.

Over the past two years, UEA academics have developed research proposals for funding under the GCRF and Newton Fund with partners in over 55 countries on the DAC list of ODA recipients through the full range of income categories:

- Least Developed Countries (and Other Low Income Countries): 18
- Lower Middle Income Countries and Territories: 15
- Upper Middle Income Countries and Territories: 22

The geographical reach of the portfolio of initiatives funded under the GCRF QR allocation for 2017-18 provides an indication of expected GCRF activity on the 2018-21 horizon:

- A UEA team of researchers in environmental sciences, international development, and arts and humanities are extending the impact of several ODA funded projects in small-island states including **Saint Vincent, Montserrat, Antigua and Barbuda, the Maldives and Vanuatu**. This policy-relevant work is designed to inform decisions pertaining to the recovery from natural disasters, and now includes **Dominica** in the aftermath of hurricane Maria.
- Several strands of our work involve partners in **Colombia** (from government, academia and the third sector). The 2017-18 GCRF QR allocation will cover a field trip to consolidate a network interested in the rehabilitation and social inclusion of ex-combatants with disabilities, as well as work to share the findings and methodology of an ESRC-funded project on forced displacement. In addition, our researchers in the Schools

of Economics and Environmental Sciences participate in the network funded by the GCRF Collective Fund on Biodiversity in Colombia, led by the Earlham Institute, a member of the Norwich Research Park.

- Many of our projects are based on long-established partnerships in Sub-Saharan Africa (including **Benin, Rwanda, Tanzania, Uganda, Cameroon, Ghana, Kenya, Democratic Republic of the Congo, and South Africa**). These collaborative projects advance research on a wide range of issues relevant to development, such as new insurance models for small-scale farming, the open development of medicinal products from local biodiversity, and new transboundary approaches to solving environmental conflicts.

2. Provide details of the main intended **outcomes and impacts** of your strategy.

During the 2018-21 funding period, we expect to achieve the following outcomes:

Extending the impact of research excellence at UEA in the developing world

The UEA academic community is well connected internationally with a sustained history and record of successful collaboration, and has shown a high level of engagement with the GCRF since its inception. Several researchers have funded research programmes based in countries of the DAC list, and now wish to enhance their networks to engage with partners in government, industry, and the third sector. The work of Professor Anne Haour, an expert of Archaeology in Western Africa, with large research programmes funded by ERC and the Leverhulme Trust is an example of these ambitions. The GCRF QR funding for 2017-18 allows us to support her network-building activities to develop sustainable solutions to coastal development and the protection of heritage in Benin. This will involve academic partners in archaeology, but also across environmental sciences, in addition to governmental bodies, and NGOs involved in sustainable tourism, development, and fisheries. This type of initiative, underpinned by research excellence and interdisciplinarity, focuses on meeting the development and welfare needs of developing countries through equitable partnerships.

Conversely, several researchers have had limited involvement in ODA-eligible countries, but have developed research programmes highly suitable for extension to an ODA context. We have designed the activities described under section 1g for these researchers to engage with the ODA research community at UEA and with project partners to further build our capacity. Sharing best practice and developing a mentoring programme will ensure that solutions are fit for purpose.

Concerted institutional approach to ODA research

From an institutional perspective, realising our potential to deliver ambitious GCRF programmes will require the interaction between our Research, International, and Impact strategies. The ODA Research Steering Group will lead and co-ordinate to ensure that

the full capacity of our institution is leveraged for impact in development. We expect outcomes from this approach to include:

- 1) A consolidated network of institutional partners in countries of the DAC list (overseen by the International Executive).
- 2) Increased input from the UEA community involved in Impact, including the Impact Team, and Relationship Managers from Research and Innovation Services (overseen by the Innovation Executive Committee)
- 3) The delivery of world-class ODA research projects meeting stringent requirements for integrity and open-access (overseen by the Research Executive).

Progress will be communicated on a regular basis internally via bulletins, research newsletters, bespoke sessions etc. to increase the awareness of ODA research for staff and students, and to offer opportunities to engage with GCRF projects at all levels from event participation through to engagement with mentoring and fellowship opportunities.

Management of GCRF

3. How will your HEI **monitor** and **evaluate** its progress and compliance in ODA and GCRF activity, including assessing geographical distribution of activity, outputs, outcomes and economic and social impacts?

Please describe the policies, procedures and approach you have in place to measure progress, evaluate outcomes, identify lessons learned, and ensure ODA compliance.

An ODA Research Steering Group will report to the University Research Executive, chaired by the Pro-Vice-Chancellor for Research and Innovation, and will monitor the progress, impact, and ODA compliance of the UEA GCRF QR allocation.

The composition of the group is currently expected to encompass the following roles and expertise at UEA, with full terms of reference to be finalised by July 2018:

- Chair: Academic Director for Innovation - This role was recently created at UEA to maximise the impact of our research and to enhance research collaborations beyond academia, both key objectives of the GCRF and this strategy.
- Pro-Vice-Chancellor (International) responsible for delivering the UEA International Strategy
- Four Faculty researchers, nominated by the Associate Deans for Research and approved by the University Research Executive Committee, with specific expertise in ODA research.
- International Research Funding Manager

The International Research Funding Manager and Administrator will assemble data and reports for the ODA Research Steering group. This will include reports on key characteristics including interdisciplinarity, destination and beneficiary countries, engagement with beneficiary groups, and outputs such as funding proposals and collaborative publications, and other activity. Reports will also be produced to monitor the equality and diversity characteristics of directly funded beneficiaries, alongside regular protected characteristics. These evaluations will also consider career stage to help ensure that early career researchers are fully represented in the outcomes of the funding. Data on past Newton and GCRF activity has already been assembled to form the basis for the first set of reports.

The International Research Funding Team will liaise with the Research Impact Team and Relationship Managers, also based in Research and Innovation Services, to capture appropriate metrics pertaining to outputs, outcomes, and economic and social impacts.

The ODA Research Steering group, expected to meet quarterly, will monitor the progress of funded initiatives, will evaluate outcomes, and ensure ODA compliance. Importantly, the ODA Research Steering group will identify lessons learned, to ensure that the institution is positioned to respond with agility to ODA funding opportunities in the future. We also fully expect to engage with other HEIs as appropriate to share good practice and maximise efficiencies and the effectiveness of GCRF funding.

The University is fully committed to ensuring that all research undertaken by staff and students is carried out to the highest professional standards of research integrity, and that all researchers uphold the principles set out in the Universities UK Concordat to Support Research Integrity. Overall responsibility for maintaining the highest standards of research integrity at the University rests with the Pro-Vice-Chancellor for Research and Innovation, Professor Fiona Lettice. As part of the University's commitment to the Concordat to Support Research Integrity, the University presents an Annual Research Integrity Report to Council.

The University has a number of policies and guidelines pertaining to research integrity. These include: Guidelines on Good Practice in Research; Research Ethics Policy; Policy for Approving the Integrity of UEA Research and Innovation Related Activities and Funding; Procedures for Dealing with Allegations of Misconduct in Research; Joint Standard Operating Procedures (UEA/NUH) (for healthcare research); Open Access Policy; Research Data Management Policy; Insurance Policies; Intellectual Property Regulations; Public Interest Disclosure (Whistleblowing) Policy.

Any research or associated activity funded through our GCRF QR strategy will be required to comply with these policies. In particular, all projects will undergo ethical review to ensure the safety of both researchers and participants. Furthermore, when engaging with new researcher partners our usual due diligence procedures will be followed to protect the integrity of the research and use of funds.

Section B: Use of QR GCRF 2018-19 allocation and future QR GCRF priorities

4. Please complete the table in Annex A2 detailing the expected spending and activities for QR GCRF in the academic year 2018-19. Note that the total QR GCRF spending must equal the indicative allocation (available in Annex C), and all activities must be ODA-compliant for strategies to be assessed as ODA-compliant overall.

5. Please add here any explanatory notes on how you have completed the table in Annex A2 that will help inform assessment of ODA compliance.

We consider that the detail given in Annex A2 and elsewhere in this document is sufficient to assure ODA compliance. We will be happy to provide further evidence of compliance as the programme develops. Due to the nature of some activities proposed (reactive and responsive to urgent need and changes in the international research environment), it is not possible to predict the exact ODA countries to be engaged.

6. How would your **priorities and activities** for 2018-19 QR GCRF change if the funding level differs from that outlined in indicative allocations? Please include detail of how priorities will change with increases and decreases to QR GCRF funding, and details of how each priority meets ODA criteria.

Based on the information provided in Annex A2, we would expect the following projects to vary in line with revised funding levels:

- **FEC costs of ODA-compliant research:** this directly supports ODA compliant research projects, mainly funded by GCRF, but also potentially from other ODA funding sources.

- **A Rapid Response Fund:** This fund will enable the development of new research activities and facilitate the rapid response to an urgent research need. Funded activities would include network development, pump priming research activities, interdisciplinary test beds, and other exploratory work to set the foundation for larger projects. All initiatives will be required to demonstrate how they will promote the economic development of and welfare in ODA countries as a primary objective, and will be further assessed on research excellence and likelihood of impact.

Unless substantial changes in funding levels occur in 2018-19, we would not expect changes in support of the following activities:

- **Vice Chancellor's Global Challenges Research Fellowships:** research fellowships for post-doctoral researchers to develop and consolidate international research networks and undertake in-country research and training. It is anticipated that fellowships would

last approximately 12 weeks and incorporate a number of knowledge exchange activities to support capacity building. Applications to these fellowships will need to demonstrate how they will contribute to building capacity to address the challenges faced by developing countries.

- **International Research Team:** An International Research Funding Manager and Administrator to monitor and evaluate the ODA compliance of GCRF projects. The team will manage the portfolio of GCRF QR programmes, and coordinate workshops and events for networking and capacity building. This will include collaborating with administrative counterparts in partner institutions to deliver ODA compliant projects funded by the GCRF and other ODA funding. This activity would be eligible under ODA as it facilitates investing in people capacity to support the delivery of ODA-eligible research, outcomes and impacts in the UK and developing countries.

- **Interdisciplinary global challenges workshops and events:** These events would build on the fellowships listed above and support capacity building and international research with partner countries on the DAC list. This budget would also facilitate the attendance of UEA personnel at national/international events relevant to GCRF and ODA compliant research for networking, Knowledge Exchange and intelligence gathering. This strand would form an eligible activity as part of “Increasing the engagement of the UK research community with international development challenges”.

- Four Faculty researchers will establish an interdisciplinary mentoring programme, matching experienced researchers in ODA-compliant projects to colleagues with projects in development.

7. Based on indicative funding allocations, what are your **priorities** for QR GCRF activity in 2019-20? Please include detail of how priorities will change with increases and decreases to QR GCRF funding, and details of how each priority meets ODA criteria.

We expect the priorities described in section 6 to reflect the approach adopted in 2019-20. This will provide our researchers and staff with a predictable framework to engage with ODA research, to plan research activity, and to manage knock-on impacts on workload.

One of the major outcomes of the work of the ODA Research Steering Group will be to consider the priorities for funding arising from the activities and outcomes reported from previous years funding, and the inevitably shifting global landscape and research priorities.

We will engage with the following activities, reflecting the priorities set by the ODA Research Steering Group:

- Vice Chancellor's Global Challenges Research Fellowships

We anticipate the fellowships scheme to continue and build on the successes of previous years, however recognising that any changes to visa and international working limits may require the scheme to be adapted to fit with current legislation.

- Rapid Response Funds

The rapid response funds are regarded as crucial to the support of proactive and urgent research needs. As by their nature these needs are unpredictable, the fund will remain flexible and largely undirected in its approach.

- Interdisciplinary global challenges workshops and events

Capacity building and knowledge exchange events will flow from the activities supported through other aspects of the GCRF funding allocation and be responsive to changes to international ODA research challenges.

- FEC costs of ODA-compliant research

We expect to continue to support ODA compliant research projects and make contributions to the full economic costs of these to facilitate maximum outputs and impact.

- International Research Team

The team will continue to administer, support and monitor ODA compliant research activity and in particular undertake horizon scanning to identify future funding and support mechanisms to help build an ongoing legacy from this GCRF funding.

Depending on the outcomes from previous years, it is anticipated that further funding may be prioritised towards mentoring schemes and particularly for the support of early career researchers. This is with the intention of building future capacity and skills within the UK research community for ODA research.

8. Based on indicative funding allocations, what are your **priorities** for QR GCRF activity in 2020-21? Please include detail of how priorities will change with increases and decreases to QR GCRF funding, and details of how each priority meets ODA criteria.

In the third year of this three-year strategy (and fifth year of the GCRF), we will encourage proposals to build a legacy for our portfolio of GCRF-funded research, with a focus on impact, rather than exploratory partnerships. This activity may receive additional funding, offset by a reduction in **FEC costs of ODA-compliant research**.

The UEA ODA Research Steering Group will advise on the University's strategy for this year's funding allocation building on the outcomes of previous years' activities and the current international climate. Overall, we expect to engage with the range of activities

described in the previous years, allowing UEA to respond to the future opportunities created by the next phase of ODA funding for research:

- FEC costs of ODA-compliant research

We expect to continue to support ODA compliant research projects and make contributions to the full economic costs of these to facilitate maximum outputs and impact.

- Rapid Response Funds

The rapid response funds are regarded as crucial to the support of proactive and urgent research needs. As by their nature these needs are unpredictable, the fund will remain flexible and largely undirected in its approach.

- Vice Chancellor's Global Challenges Research Fellowships

We anticipate the fellowships scheme to continue and build on the successes of previous years, however recognising that any changes to visa and international working limits may require the scheme to be adapted to fit with current legislation.

- International Research Team

The team will continue to administer, support and monitor ODA compliant research activity and in particular undertake horizon scanning to identify future funding and support mechanisms to help build an ongoing legacy from this GCRF funding.

- Interdisciplinary global challenges workshops and events

Capacity building and knowledge exchange events will flow from the activities supported through other aspects of the GCRF funding allocation and be responsive to changes to international ODA research challenges.

As noted above, depending on the outcomes from previous years' activities it is anticipated that further funding may be prioritised towards mentoring schemes and particularly for the support of early career researchers. This is with the intention of building future capacity and skills within the UK research community for ODA research. This will be particularly evident in what may be the last year of GCRF QR funding availability.